# **TOP TRAINING FOR 2018**

TOP TRAINING PROGRAMMES AS IN-HOUSE (CUSTOMISED ACCORDING TO YOUR ORGANISATION'S BUSINESS MODEL) OR PUBLIC COURSES

FOR • BOARD & EXECUTIVE MANAGEMENT • SOEs • PUBLIC ENTERPRISES BANKS • MUNICIPALITIES • PRIVATE SECTOR

## **NEW BOARD INDUCTION AND DIRECTORS SKILLS AUDIT 3 DAY MASTERCLASS**

- Corporate Governance Board Composition
- Roles, Responsibilities, Rights, Risks, Rewards
  - Skills of the Director

## ENTERPRISE RISK MANAGEMENT **BEST PRACTICES 3 DAY MASTERCLASS**

- Risk Governance
  Risk Assessment
  Risk Rating • Risk Profile • Risk Controls • Risk Reporting
- Risk Register Risk Committees Risk Champions

STRATEGIC PLANNING 3 DAY MASTERCLASS Strategic Statement • Strategic Leadership

· Vision · Mission · Goals · Objectives

• KRAs and KPIs • Strategic Business Model

Analysing Past, Present & Future • SWOT Analysis

FINANCIAL ADMINISTRATION

3 DAY MASTERCLASS

• Cost Control • Expense Management • Revenue

Generation • Budgetary Control • Asset Management

CAPEX Management • Credit & Debtors Management •

Reporting • Balanced Scorecard • Performance Contracts

## PROCUREMENT AND TENDERING BEST PRACTICES 3 DAY MASTERCLASS

 Supplier Evaluation and Rating • Procurement Procedures • Controls • Tender Risk Management Tender Procedures and Evaluation

## INTEGRATED DUE DILIGENCE **3 DAY MASTERCLASS**

• Integrated Due Diligence Investigation • Strategic Legal • Technology • Operations • Commercial • IP • Finance • Marketing • HR • Performance Management • Risk Assessment, Identification & Management

## **3 DAY MASTERCLASS**

 Shareholders versus Board Committees
 Audit Committee • Risk Committee • Human Resources Committee • Strategic & Transformation Committee Social and Ethics Committee
 Executive Committee

#### PERFORMANCE MANAGEMENT **BOARD COMMITTEES** FOR EXECUTIVES, MANAGEMENT & SUPERVISORS **3 DAY MASTERCLASS**

Strategic Leadership & Management • Ethical Leadership • Role of the CEO The C-Team • Performance Contracts • Performance Reporting • Operating Budget • Daily Controls • Risk Management • Commitments & Objectives (Activity Plan) • Balanced Scorecard

## **ROOT CAUSE ANALYSIS (RCA) & PROBLEM SOLVING 3 DAY MASTERCLASS**

· Symptom versus Cause · Getting to the 'Root' of the Problems • 5 Step Process in RCA • Analysing Failures & Mistakes • Failure Prediction • Quality Management Processes & Tools for RCA • Cause Mapping • Problem Solving Dashboard • Root Cause Analysis Maturity Test

## **POLICIES, PROCEDURES & CONTROLS 2 DAY MASTERCLASS**

• Policy v Procedure • Processes & Systems • Organisational Structure • Business Model • Internal Controls • Procurement, Operations, Finance, Marketing, ICT, Human Capital • Performance Management • Policy Review Meeting • Policies, Procedures and Controls Maturity Test • Formulating Your Organisation's Policies and Procedures Manual

## KING IV & CORPORATE GOVERNANCE BEST PRACTICES 2 DAY MASTERCLASS

- Corporate Governance Best Practices King III v King IV Corporate Governance Framework • Codes of Conduct • 17 Principles of King IV • Enhanced Features of King IV
- Corporate Governance Maturity Test
  Developing a King IV Scorecard for Your Organisation

## BOARD OF DIRECTORS PERFORMANCE **APPRAISAL & EVALUATION** 1 DAY HIGH-LEVEL WORKSHOP

**EXECUTIVE MANAGEMENT PERFORMANCE APPRAISAL & EVALUATION** 1 DAY HIGH-LEVEL WORKSHOP

For more information regarding these and our other cutting edge training programmes contact us on

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